1. Objectives

Project purpose

The purpose of the project is to develop a UNECE Standard on best practice in relation to the management of Public-Private Partnership (PPP) programmes in the healthcare sector, under which capital investment in healthcare infrastructure (hospitals, clinics, etc.) is funded using commercial finance repaid over a long-term (>10-year) concession period. The project aims to improve universal access to good quality healthcare by providing guidance on the transparent and efficient delivery of PPP programmes that will support the health (and fiscal) policy of governments.

Project scope

There is rapidly growing demand globally for healthcare services. Changing casemix, scientific and technological developments and increasing patient demand is driving a growing need for investment in healthcare systems and infrastructure to meet the Sustainable Development Goals. Many governments – particularly those with low or middle income – have limited capital reserves available to respond to that need. To address this challenge a number of governments have turned to PPP programmes to access commercial funding for capital projects under contracts for the design, construction, financing and management of the new facilities. In many cases the scope of the programmes have also included services such as cleaning and catering, and clinical services.

Governments have implemented a wide range of PPP programmes in the healthcare sector, with different objectives and diverse outcomes. This project aims to provide guidance in the development and implementation of a healthcare PPP policy which supports and is consistent with governments’ existing health and fiscal policies.

The project will assess different models of PPP in the healthcare sector using feedback from markets where PPP programmes have been established, and recommend best practice for the establishment and management of robust PPP programmes. It is anticipated that this guidance will be provided under six categories related to the use of PPP in the health sector:

- Overall health policy and legislative framework
- Economic context and affordability
- Planning, objectives and business cases
- Resourcing and training
- Market assessment and engagement
- Transparent procurement and management processes

The project will specifically address the use of PPP programmes to fund capital investment in physical infrastructure and systems such as medical equipment and ICT. It will consider healthcare social infrastructure projects ranging from acute hospitals, mental healthcare facilities and community clinics, diagnostic and treatment centres to outreach services such as dialysis and radiotherapy centres. While these programmes may include some services including clinical services, this project will not address partnerships limited solely to the delivery of healthcare services which do not require capital investment.

2. References