

# Health policy

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## Scope

Governments often use PPP without placing projects within an overall health policy. This can lead to problems in policy implementation. If, for example, the goals of health policy are to improve access for patients to primary health care and a country initiates an expensive PPP hospitals programme, then much of the funding from the national health budget will be considerably used up and not enough will be left to pay for the necessary investments in the primary health care sector. Accordingly PPP should be placed within the overall targets and objectives of its health policy if coherence and delivery are to be assured.

## Project leader & editor

Position	Name
Project leader	<a href="#">Peter WARD</a>
Editor	<a href="#">Mohammad Abu RASHED</a>

## Project information

Stage status	ODP Stage	ODP Name	Stage start date	Stage end date	Meetings / Minutes	Relevant documents
✓	1	<a href="#">Project initiation</a>	1 June 2014	30 June 2014	<a href="#">Meetings &amp; minutes</a>	<a href="#">Project proposal</a>
✓	2	<a href="#">Stakeholder mobilization</a>	1 July 2014	30 September 2014	<a href="#">Meetings &amp; minutes</a>	<a href="#">Work stream action plan</a>
✓	3	<a href="#">Developing initial draft</a>	1 October 2014	30 June 2015	<a href="#">Meetings &amp; minutes</a>	<a href="#">Final draft interim standard</a>
⚠	4	<a href="#">Public review</a>	1 July 2015			<ul style="list-style-type: none"><li>• <a href="#">Draft for Public Review version 2.1 (March, 2016)</a> <a href="#">MS Word / PDF</a></li><li>• <a href="#">Template for comments and observations</a></li></ul> <hr/> <ul style="list-style-type: none"><li>• <a href="#">Comments log</a></li></ul>
	5	<a href="#">Endorsement</a>				
	6	<a href="#">Approval</a>				
	7	<a href="#">Maintenance</a>				

## Extra budgetary resources

<b>Trust Fund Amount</b>	
<b>Description</b>	
<b>Budget Summary</b>	

## Support

Country	Focal Point	Organization / Company
Belarus	Dzmitry Berazouski	Head of the PPP Unit, Ministry of Economy
Netherlands	Andri van Mens	Senior Policy Officer Infrastructure, Ministry of Foreign Affairs
Russian Federation	Hafiz Salikov	vice-Chairperson, TOS PPP
Turkey	Ahmet Kesli	vice-Chairperson, TOS PPP

## Meetings

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[List of meetings](#)

## Relevant documents

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File	Locked By	Modified
PDF File Arup_Do_PPP_Hospitals_Support_Long_Term_Health_Service_Needs_Katie_Wood.pdf Arup research paper: Do PPP Hospitals support long term service needs?		15 Jan, 2015 by Peter Ward
PDF File build-and-beyond Healthcare PPPs.pdf PWC report on UK healthcare PPP		02 Sep, 2014 by Peter Ward
PDF File Design_brief_framework.pdf UK Dept of Health guidance on PPP Schemes (1999): Design Brief Framework		12 Sep, 2014 by Peter Ward
PDF File dh_4021127.pdf UK Dept of Health guidance on PPP Schemes (1999): Overview		12 Sep, 2014 by Peter Ward
PDF File dh_4108142.pdf UK Dept of Health guidance on PPP Schemes (1999): Selection & preparation of schemes		12 Sep, 2014 by Peter Ward
PDF File dh_4108143.pdf UK Dept of Health guidance on PPP Schemes (1999): PFI procurement process		12 Sep, 2014 by Peter Ward
PDF File dh_4108144.pdf UK Dept of Health guidance on PPP Schemes (1999): technical issues		12 Sep, 2014 by Peter Ward
PDF File EU PPP assessment study.pdf EU assessment of PPP project lessons		02 Sep, 2014 by Peter Ward
PDF File Handshake_Issue_3.pdf IFC quarterly journal - Healthcare PPPs		02 Sep, 2014 by Peter Ward
PDF File HA PPP Intro Guide.pdf Hong Kong PPP guidance for clinical projects		24 Feb, 2015 by Peter Ward

PDF File isabelle wachsmuth WHO PPP presentation oct13.pdf WHO presentation to PPP TOS october 13	02 Sep, 2014 by Peter Ward
PDF File MM PPP Projects - Investors Considerations.pdf JS notes on investor considerations	17 Sep, 2014 by Peter Ward
PDF File NAO report march 2015.pdf UK National Audit Office report on PFI value for money, Mar 15	26 Mar, 2015 by Peter Ward
PDF File P0001 Project_Proposal_PPPs_in_Health_Policy_brief_v4.pdf Project proposal briefing	14 Jul, 2014 by Cl audio MEZA
PDF File P0001 Project_Proposal_PPPs_in_Health_Policy.pdf Project proposal	14 Jul, 2014 by Cl audio MEZA
PDF File PPP Healthcare Policy Project-Public Review Comments Log.pdf PPP Healthcare Policy Project-Public Review Comments Log	05 Aug, 2015 by Cl audio MEZA
Microsoft Word Document PPP Healthcare Policy Project-Public Review Comments Template.docx UNECE PPPs in Health Policy Draft Standard – Public Review template for comments and observations	10 Jul, 2015 by Cl audio MEZA
PDF File PPP Policy aa book extract.pdf Extract from Alessandro Abati's book - PPP policy	15 Oct, 2014 by Peter Ward
PDF File Treasury - PFI Strengthening long term partnerships.pdf UK Treasury: PFI: Strengthening long-term partnerships	09 Sep, 2014 by Peter Ward
Microsoft Word Document UNECE healthcare PPP standard - Public Review - v1.0.docx UNECE healthcare PPP standard - Public Review - v1.0 - MS Word	13 Jul, 2015 by Cl audio MEZA
PDF File UNECE healthcare PPP standard - Public Review - v1.0.pdf UNECE healthcare PPP standard - Public Review - v1.0 - PDF	13 Jul, 2015 by Cl audio MEZA
Microsoft Word Document UNECE healthcare PPP standard - Public Review - v2.1.docx UNECE healthcare PPP standard - Public Review - v2.1	12 Apr, 2016 by Cl audio MEZA
PDF File UNECE healthcare PPP standard - Public Review - v2.1.pdf UNECE healthcare PPP standard - Public Review - v2.1	12 Apr, 2016 by Cl audio MEZA
PDF File UNECE healthcare PPP standard - stage 3 - v0.3.pdf Final Draft interim standard - Developing initial draft - v0.3	10 Jul, 2015 by Cl audio MEZA
Microsoft Powerpoint Presentation UNECE IFC talking points.pptx IFC PPP presentation 2014	04 Sep, 2014 by Peter Ward
PDF File UNECE Market Engagement slides.pdf JS slides on market engagement	17 Sep, 2014 by Peter Ward

Microsoft Excel Spreadsheet UNECE PPP database.xlsx Database of health PPP projects by country	04 Sep, 2014 by Peter Ward
Microsoft Excel Spreadsheet UNECE PPP database 140909.xlsx Updated database of projects by country	17 Sep, 2014 by Peter Ward
PDF File UNECE PPP Healthcare Standard questionnaire-Private.pdf Health care questionnaire - Private sector	03 Feb, 2015 by Cl audio MEZA
PDF File UNECE PPP Healthcare Standard questionnaire-Private-Short-EN.pdf Health care questionnaire - Public sector - Abbreviated - English	20 Apr, 2015 by Cl audio MEZA
PDF File UNECE PPP Healthcare Standard questionnaire-Public.pdf Health care questionnaire - Public sector	03 Feb, 2015 by Cl audio MEZA
PDF File UNECE PPP Healthcare Standard questionnaire-Public-RU.pdf Health care questionnaire - Public sector - Russian	20 Apr, 2015 by Cl audio MEZA
PDF File UNECE PPP Healthcare Standard questionnaire-Public-TR.pdf Health care questionnaire - Public sector - Turkish	20 Apr, 2015 by Cl audio MEZA
PDF File UNECE PPP Healthcare Standard questions FINAL.pdf Final Public Sector Questionnaire	16 Nov, 2014 by Peter Ward
<a href="#">Download All</a>	

## References

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- European Investment Bank: Sharing PPP experience (EPEC)
- Study on PPP Legal & Financial Frameworks in the Mediterranean Partner Countries
- Étude sur les cadres juridique et financier des PPP dans les pays partenaires méditerranéens
- National Policy on Public Private Partnership for Health in Nigeria
- Lessons from PPP projects in the Caribbean
- New South Wales Government guidelines for privately financed projects
- Partnerships Victoria guidance for Public Sector Comparators
- UK Treasury / Office of Government Commerce guidance on Competitive Dialogue Procedure (2008)
- UK Treasury new approach to the Public Private Partnerships (2012)
- UK Treasury / Infrastructure UK infrastructure procurement routemap
- UK Treasury guidance on making savings in operational PFI projects
- UK National Audit Office lessons from PFI and other projects
- Queensland Government project assurance framework: preliminary evaluation
- Australian Government PPP Business Case Development Guidance
- Queensland Government PPP guidance material
- New South Wales Government guidelines for risk allocation and commercial principles
- Instituto de Estudios Fiscales, Spain - Lessons from UK PFI projects
- The New Royal Children's Hospital — a public private partnership
- An Overview of Public Private Partnerships in Health (Harvard School of Public Health)
- Public Private Partnership in Canadian Healthcare - A Case Study of the Brampton Civic Hospital
- PPP in France - Healthcare Sector
- Public-Private Partnerships and Collaboration in the Health Sector - An Overview with Case Studies from Recent European Experience
- Health PPP Review
- A preliminary reflection on the best practice in PPP in the Healthcare Sector: A review of different PPP Case Studies and experiences
- EPEC report on the establishment and reform of EPEC member PPP units
- UK Parliamentary research paper on the Private Finance Initiative (2001)
- WHO report on Public-Private Partnerships in Hospitals (2006)
- The performance and management of hospital PFI contracts (2010)
- Best practice in design of public-private partnerships (PPPs) for social infrastructure, particularly in healthcare and education (2012)
- Health and economic analysis for an evaluation of the public-private partnerships in health care delivery across Europe (2014)
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- Seungwoo Son: Legal analysis on Public-Private Partnerships Regarding Model PPP Rules, 2012
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- European Commission: Health and Economic Analysis for an evaluation of the public-private partnerships in healthcare delivery across the EU (2013)
- Asian Development Bank: Guidebook on Public-Private Partnership in Hospital Management

## Contacts and members

Position	Name
Project leader	<a href="#">Peter WARD</a>
Editor	<a href="#">Mohammad Abu RASHED</a>

### Team members

First name	Last name
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Barry	Francis
Agnieszka	Gajewska
Waleska	Guerrero Lemus
Jolanta	Korzun
Celso	Manangan
Karan	Mangroo
Nasser	Massoud
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Bartosz	Mysiorski
Sarah	Osgerby
Peter	Post
Karen	Prosser
Mohammad Abu	Rashed
John	Seed
Peter	Ward

## How to participate



To participate please contact [TOS-PPP Secretariat](#)