

Annex III

Project Template for PPP Sectors¹

Annex III contains a standard of a Project Template to be used for all PPP sectors. The Project Template consists of a model PPP project that has been developed on the basis of an analysis of best practices from case studies (good and bad) and experience. It contains information that public sector officials at all levels – and especially in countries that lack a track record in PPP – ask for, or need to know, evaluating the PPP options. This project template was developed and used by the Team of Specialists on PPPs in its advice to the United Nations Office at Geneva on the feasibility of using PPPs for the renovation of the Palais des Nations (see study² prepared in May 2013 by the UNECE secretariat under the auspices of the TOS PPP Bureau).

1. Acknowledgements
2. Background and Purpose
3. Executive Summary
4. Section I: Evaluation and Analysis of the PPP Models in [a Sector]
 - 4.1. Recent international trends in the use of PPP in [a sector]
 - 4.2. Advantages and disadvantages of the various PPP models in [a sector]
 - 4.3. The PPP model chosen for [a sector]
5. Section II: Feasibility of the PPP Model within the Socio-Economic Context
 - 5.1. Legal perspective
 - 5.2. Business case using the ‘Five-Case Models’ framework³
6. Section III: Optimal Allocation of Risks
 - 6.1. Risk matrix
7. Section IV: Financing Model
 - 7.1. Sources of funding
 - 7.2. Payment agreements
8. Preliminary Recommendations and Conclusion
9. Annexes
 - 9.1. Comparison table of the different PPP models
 - 9.2. Relevant literature

¹ The Project Template only refers to PPP sectors (health, water and sanitation, renewable energy) and not to PPP processes (procurement, risk allocation, policy). This template will be adapted by the secretariat in consultation with the Project Teams and the Bureau to accommodate specific processes.

² The study is available at:

http://www.unece.org/fileadmin/DAM/ceci/documents/ICoE_PPP/ICoE/Report_PPP_option_for_PdN_FINAL.pdf

³ The Five Case Model comprises the Strategic Case, the Economic Case, the Financial Case, the Commercial Case and the Management Case. It was first developed by the United Kingdom and its use has spread to other countries.