Railways

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Scope

2.1 Transport Ministries everywhere were giving rail a new emphasis in their multi-model transport policies. Transport Ministries in EU member states are being encouraged to bring forward rail schemes with financial support provided by the Connecting Europe Facility. The World Bank and Asian Development Bank are also active in promoting rail schemes in other countries where there is an appetite and need for the creation and enhancement of railway infrastructure. The project will provide complementary support for the development of rail schemes pursuant to these initiatives.

2.2 There have already been a number of rail schemes that have been successfully developed using a PPP programme. This project will seek to take the benefit of lessons learned and apply it with a view to creating guidance for the management of PPP programmes in the rail sector.

2.3 The categories of rail schemes to be considered will include high speed rail, railway station development and rolling stock procurement.

Project leader & editor

Position	Name
Project leader	Naresh BANA
Editor	

Project information

Stage status	ODP Stage	ODP Name	Stage start date	Stage end date	Meetings / Minutes	Relevant documents
✓	1	Project initiation	1 February 2015	28 February 2015		Project proposal
✓	2	Stakeholder mobilization	1 March 2015	31 March 2015		
✓	3	Developing initial draft	1 April 2015	31 May 2015	Meetings & minutes	
✓	4	Public review	December 2017	February 2018		**Draft for Public Review version 1.0 (November, 2017)** • MS Word / PDF **Comments Log** • Comments **Template for comments and observations** • Template
✓	5	Endorsement	20 November 2018	21 November 2018	Meetings & report	Version endorsed by the Working Party on PPPs (November 2018) - E / F / R
✓	6	Approval	27 March 2019	27 March 2019	Meetings & report	Version 1.0 (March 2019) - E / F / R
	7	Maintenance				

Extra budgetary resources

Trust Fund Amount	
Description	
Budget Summary	

Support

Country	Focal Point	Organization / Company
Belarus	Dzmitry Berazouski	Head of the PPP Unit, Ministry of Economy
Netherlands	Andri van Mens	Senior Policy Officer Infrastructure, Ministry of Foreign Affairs
Russian Federation	Hafiz Salikov	vice-Chairperson, TOS PPP

Meetings

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List of meetings

Relevant documents

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File	Locked By	Modified
PDF File P0005 Project_Proposal_Standards_on_Rails_PPP.pdf Project proposal		03 Mar, 2015 by Claudio MEZA
PDF File UNECE PPP Railways draft standard-Public Review Comments Log.pdf UNECE PPP Railways draft standard - Comments Log		05 Dec, 2017 by Claudio MEZA
Microsoft Word Document UNECE PPP Railways draft standard-Public Review Comments Template.docx UNECE PPP Railways draft standard - Comments Template		05 Dec, 2017 by Claudio MEZA
PDF File UNECE PPP Railways draft standard-Public Review v1.0.pdf UNECE PPP Rails draft standard - v1.0 PDF		05 Dec, 2017 by Claudio MEZA
Microsoft Word Document UNECE PPP Railways draft standard-Public Review v1.0.docx UNECE PPP Rails draft standard - v1.0		05 Dec, 2017 by Claudio MEZA

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References

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- Case study: The UK's Intercity Express Programme
- HS1 Concession Agreement, The Secretary State of Transport. UK
- Indian Railways - Model Concession Agreement, India
- National PPP Policy and Guidelines - Infrastructure Australia
- Partnerships Victoria guidance material - Victoria, Australia
- PPP Experiences in Finland, Finnish Transport Agency
- PPP Guidelines - New South Wales, Australia
- Southern Cross Railway Station Concession Agreement, UK
- SYSTRA summarized presentation of HSL South Europe Atlantic project, France

Contacts and members

Transport - Rails Team	
	**Naresh BANA** **Team Leader** **Area of Work:** Founder and Managing Director BBV Consultants LLP (www.bbvconsultants.com) Founding Member and Executive Vice Chairman Indo – Sri Lanka Chamber of Commerce and Industry (www.iscci.org.in) **Country:** India **Experience:** Naresh Bana, F.I.E., M.I.M.A., M.I.P.W.E., is an engineering professional with adequate industry experience. An Infrastructure man, his professional career can be divided into four distinct phases. The first twenty years spent in evolving into a self initiated, quality conscious, innovative and dependable senior engineer and leader. Next three years in leadership role in Kashmir Rail Project where his capacities got recognized not only at organizational but also at the National level. He then got a challenging assignment for two years as head of planning for a large road building company of India. Having excelled at the assigned responsibilities and further honing skills at Harvard Business School, he moved on to set up and lead an infrastructure consultancy in New Delhi. An engineer, businessman and leader, he has adequate reach in Government, Industry, IGO and NGO sector.



Jonathan BECKITT

Former Team Leader

Area of Work:

Consultant - Infrastructure & Project Finance Group
CMS Cameron McKenna LLP

Country:

United Kingdom

Experience:

Jonathan is a consultant in the Infrastructure & Project Finance Group of CMS Cameron McKenna LLP with particular expertise in PPP/PFI, both in the UK and internationally.

He joined CMS in 1982 and has practised in London, the Far East and Japan, where he was the resident partner in the firm's Tokyo office from October 1991 to June 1994. He was a partner in the London office from July 1994 to April 2015.

The Infrastructure & Project Finance Group at CMS has a Tier 2 ranking in the Legal 500 2014 Edition, with Jonathan listed as a named partner http://www.legal500.com/firms/557/offices/341

Jonathan has a special interest in the Rail sector, and is featured in Band 3 of the Chambers and Partners 2015 rankings where he is highlighted for his knowledge on PPP/PFI. "He is able to pull deals together because of his back catalogue of knowledge" http://www.chambersandpartners.com/11805/50/editorial/1/1

Recent Experience - Rail

- **High Speed 1**

Jonathan was the lead external legal adviser to the UK Department for Transport on the High Speed 1 project for over 15 years. He was responsible for co-ordinating the provision of legal advice in relation to a wide range of commercial matters and advised the Department on the sale of the concession to operate and maintain the high speed line to Borealis Infrastructure and Ontario Teachers' Pension Plan for £2.1billion in November 2010.

Winner – Regulatory Team Of The Year – Legal Business Awards 2011

Shortlisted and recognised as "stand out" in the Corporate category for his work on developing a new regulatory framework to govern the UK's first high speed rail line, High Speed 1 – ***FT Innovative Lawyer Awards 2011***

- **Government of India, Ministry of Railways - New Delhi Railway Station**

Advising the Government of India, Ministry of Railways in connection with the proposed redevelopment of New Delhi Railway Station, on a Public Private Partnership (PPP) basis. The project also involves the regeneration of a large area of adjoining railway land.

- **Nottingham Express Transit (NET Line Two) PFI project**

Advising Tramlink Nottingham in connection with the second phase of the Nottingham Express Transit (NET Line Two) PFI project. The existing NET Line One arrangements have been terminated and, under a new concession agreement, the contracting authority will procure the design, construction, financing and commissioning of two further lines, together with the operation and maintenance of the entire extended network over 23 years.



Wilfried BASSALÉ

Area of Work:

Consultant

Country:

Benin

Experience:

Dr. Wilfried Bassalé is qualified as a lawyer in Luxembourg, and is an infrastructure and Railway professional with 10 years of experience in a variety of transactions including project finance, public-private partnerships and project development working on energy and infrastructure projects.

Wilfried regularly acts as an independent legal and economic expert for regional economic communities in West Africa and Central Africa in the framework of regional development programs. He is also lecture at Luxembourg University.

He worked most particularly 6 years on transport projects including on support of administrations, companies and regional organizations: Cotonou-Niamey-Ouagadougou-Abidjan Railway, Charles de Gaulle Express Railway Project, Global System for Mobile communication for Railway Project, PPP Railway Reunion Island, Economic/legal studies and advised on infrastructure projects and investment law (particularly deep sea port, railway and highway).

He holds a PHD called “West african’s regional infrastructure financed by MDB bankability” within explore a concept of “bancability” in context of regional economic integration.



Laurie CARRETTE

Area of Work:

Infrastructure & Project Finance Group of CMS Cameron McKenna

Country:

France

Experience:

Laurie is a French qualified lawyer working for CMS Cameron McKenna in London in the Energy Project and Construction department. After completing two master's degrees at La Sorbonne University in Paris specialized in public business law and public litigation related to public tendering, PPPs, environment Law, planning etc., she joined the Paris Law School and qualified as French Lawyer. She joined CMS Cameron McKenna in July 2015.

Through her academic background and the various work experience she has undertaken, Laurie has acquired a good understanding and skills on the development of public projects and infrastructures. Notably she has been training with EDF based in France and Keolis - one of SNCF's - the national railway company - affiliates.



Doris CHEVALIER

Area of Work:

Private Operator

Country:

France

Experience:

A number of projects in France, Germany, Iraq, Iran, India, Kazakhstan, Spain, UK

Country	Year	Type of contract	Expertise provided
Australia	2014	PPP contract for construction, operation & maintenance of SYDNEY CBD LRT	Contractual and finance
France	2012 2015	Concession Contract Tours Bordeaux Concession Contract Reims LRT	Public finance and contractual, in charge of French state guarantee implementation Board member
Italy	2015	PPP contract for Milan L5 Metro	Contractual and finance



Jeroen HUISKAMP

Area of Work:

Consultant

Country:

The Netherlands

Experience:

Business Manager with engineering background, experienced in the development and execution of international transportation projects. I have worked for Contractors, Public Authorities and Engineering Consultancies in various countries.

The above experiences combined with strong analytical skills have given me a good understanding of the critical business drivers in large, multidisciplinary design projects. My strength is defining business- and project strategies, leading engineering teams, business development, building relationships with (project) stakeholders, seizing control of critical problem areas and delivering on client commitments.

- Project and Contracts Management in various large transportation projects (Rail, Metro) in Europe, Northern Africa and S-E Asia (ongoing)
- Business Development in Transportation, aiming at providing private companies and investors with value engineering solutions (ongoing)
- Line Manager in the Transportation Engineering Industry, having led Team of Designers at Contractors and Consultancies in Holland, Germany and Poland



Pekka LEVIAKANGAS

Area of Work:

Academia

Country:

Finland

Experience:

Country	Year	Type of contract	Expertise provided
EU	2014-2016	H2020 research contract	Policy and business advice through railway PPP research analysis
Finland, Sweden, Germany	2013	Bothnian Green Logistic Corridor – consulting contract	Policy and business advice through research analysis
EU	2010-2014	Cost action research contract	PPP policy advice, financial advice through research analysis
Finland	2008-2011	National research contract	Governance, financial advice through research analysis
Finland, EU	2001-2011	European railway research contracts	Governance, financial, policy, liberalization advice through research analysis
Finland	1998-2001	Corporate Analyst, Finnish Railways' investments and corporate finance	Financial analysis



Champika LIYANAGE

Area of Work:

Academia

Country:

United Kingdom

Experience:

Country	Year	Type of contract	Expertise provided
UK	2010-present	All types of PPPs	Have carried out research relating to Public Private Partnerships since 2010. Have specifically got involved in two EU projects in PPPs in Transportation. Within these projects, have also carried out research relating to the Rail sector.



Svetlana MASLOVA

Area of Work:

Academia

Country:

Russian Federation

Experience:

Svetlana's experience covers many areas of legislation with a particular emphasizes on international law and public-private partnership. She has been working for 8 years as a Deputy Chairman of the Legal Committee of the Government of St. Petersburg on issues of legal expertise in the field of property relations and investment, including legislation in the field of PPP). During this period Svetlana took part in legal structuring of several large-scale PPP projects, particularly in construction and operation of Pulkovo Airport, Western High-Speed Diameter, Orlovski Tunnel, Perinatal Center, etc. She also was a member of the Working Group on development of the first regional Law on PPP in Russia No. 627-100 from 25.12.2006 "On Participation of St. Petersburg in Public-Private Partnerships". Other Svetlana's professional activities include the leadership of the Working Group on PPP in Coordination Council for the Development of the Transport System of St. Petersburg and Leningrad Region and the membership in the Working Group on Regulatory and Methodological Support of PPP Mechanisms Development in Healthcare in the Coordination Council for PPP of the Healthcare Ministry of the Russian Federation.

Currently, Svetlana Maslova pays more attention to the research and methodological activity in the field of PPP. Thereby, she is the developer of educational and professional training programs, head of research and expert projects in the field of PPP and the author of more than 30 academic publications and case studies on PPP published in Russian and international sources. During the last year Svetlana also has led the elaboration of UNECE PPP Best Practice Guide in Road Sector.



Mustafa MECIT

Area of Work:

Government

Country:

Turkey

Experience:

Ankara Central Railway Station Project, BOT

Policy & governance and project evaluation



Suresh Chand MITTAL

Area of Work:

IL&FS Transportation Networks Ltd
Private Operator

Country:

India

Experience:

Country	Year	Type of contract	Expertise provided
India	7	Design, Build, Finance, Operation & Maintenance of Metro Rail system on PPP model	Technical

Position	Name
Project leader	Naresh BANA
Editor	
Members	User list not rendered as you do not have the privilege to view user profiles.

How to participate

⚠ *To participate please contact TOS-PPP Secretariat*